



BIG POLAND

OCTOBER 2025



POLAND

DISCLAIMER

This presentation includes information that is based on information published in the financial statements of Big Shopping Centers Ltd. (**"The Company"**), which were published in accordance with the Securities Law, 1968 and the regulations promulgated thereunder (**"The Securities Law"**), as well as information that is presented in a different manner and/or format and/or breakdown than that presented in the statements published by the Company (**"The Expanded Information"**). The Expanded Information includes, *inter alia*, financial data that presents the Company's relative share in the financial outcomes of the subsidiaries ("effective consolidation"), in lieu of presenting this data based on the equity method of accounting and/or consolidating the data in the financial statements published. The purpose of presenting the Expanded Information is increased transparency, uniformity and comparability of the financial information reported by real estate companies. It is hereby clarified that the Expanded Information is not presented in accordance with generally accepted accounting principles, and does not detract from the information the Company has published in its reports pursuant to the Securities Law.

Within this presentation, the Company has included, *inter alia*, forecasts, plans, estimates and other information relating to future events and matters, with respect to itself and to companies within the group, which constitute forward looking information, as this term is defined in the Securities Law, and which are based solely on the Company's subjective evaluation. The realization of said information, in whole or in part, is uncertain and may be impacted by factors that cannot be foreseen and/or that are beyond the Company's control.

The realization of said forward looking information, in whole or in part, including in a manner significantly different than that foreseen, or the non-realization thereof, could be impacted, *inter alia*, by the realization of any of the risk factors that characterize the Group's activities and/or by factors beyond the Company's control that impact the business and competitive environment in which the Company operates, as well as by the realization of all or any of the risk factors detailed by the Company in its reports pursuant to the Securities Law.

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ABOUT THE COMPANY



Employees

28



Yield properties

10

GLA: 190,000 sqm



Projects Under
Forward Acquisition
Agreements

6

GLA: 120,000 sqm



FV of yield
properties

**€295
Million**



FV of Properties
under
development

**€19
Million**



Total
loan
and LTV

**€167
Million /
56% LTV**

Fixed annual interest
rate of 4.43%



Projected NOI
for Yielding
Properties

**€21.7
Million**



Carrefour
market



Carrefour
market

sinsay

TEDI

kik

sinsay

TEDI

kik

MANAGEMENT



Eran Levy | CEO BIG Poland

Mr. Levy is overseeing all aspects of the company's real estate operations. His responsibilities include asset and portfolio management, property management, marketing, and leasing, driving BIG's strategic growth and performance in the Polish market.



Elad Pedy | CFO BIG Europe

Mr. Pedy is overseeing all financial aspects of BIG Poland. He is responsible for financing, financial reporting, and plays a key role in supporting the strategic and operational objectives of BIG Poland management team.



Małan Shama | COO BIG Poland

Mr. Shama is overseeing the daily operations and performance of the company's shopping centers across the country. He focuses on optimizing management processes and ensuring the efficient operation of BIG's retail assets in Poland.



Angelika Bielak | Marketing Manager BIG Poland

Mrs. Bielak is leading the company's brand development, communication, and PR activities in the Polish market. She focuses on aligning marketing initiatives with business strategy to strengthen BIG's market presence and engagement.



Arleta Myśliwiec | Legal Counsel BIG Poland

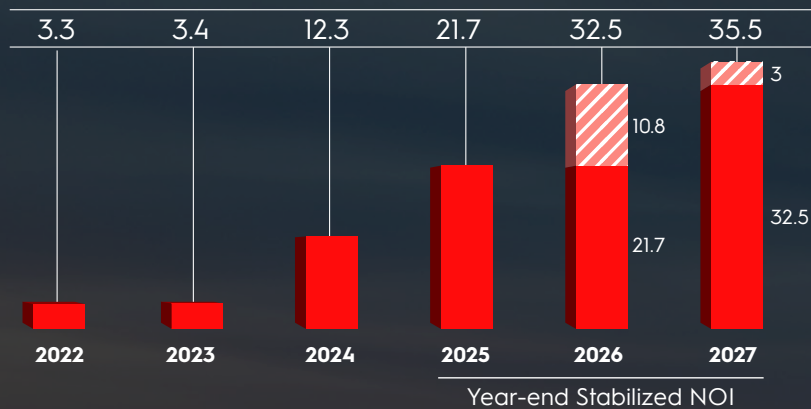
Ms. Myśliwiec is overseeing acquisitions, joint ventures, and all legal aspects of the company's portfolio management. She supports the company's ongoing growth and ensures full legal compliance across its operations.



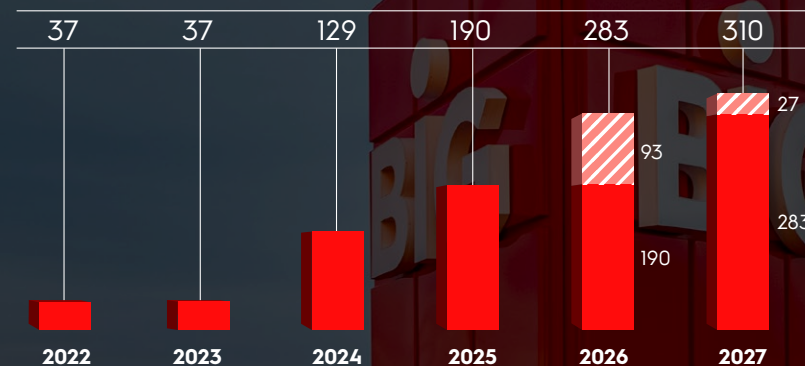
Jarosław Dębowski | Head of Construction BIG Poland

Mr. Dębowski is overseeing all development and construction processes from land acquisition to project completion. He leads the execution of large-scale commercial projects, ensuring quality, efficiency, and alignment with the company's development goals.

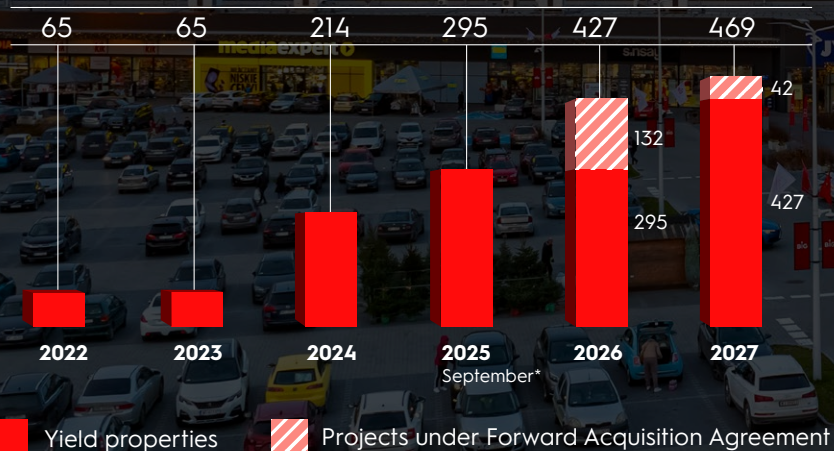
PROJECTED NOI (EUR MILLIONS)



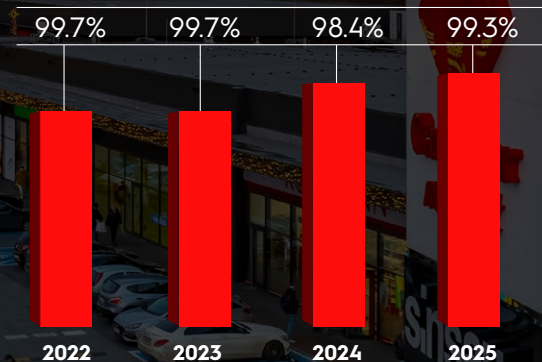
GLA (SQM)



VALUE (EUR MILLIONS)



OCCUPANCY (%)



THINK BIG

big

OUR CENTERS

big

YIELD PROPERTIES

big

PROPERTIES UNDER
DEVELOPMENT

BIG POLAND | 6



OUR CENTERS



BIG Andrychów



BIG Gorzów



BIG Suwałki



BIG Ostróda



BIG Lubin



BIG Myszków

OUR **TENANTS**





THANK YOU

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BIG BALKAN



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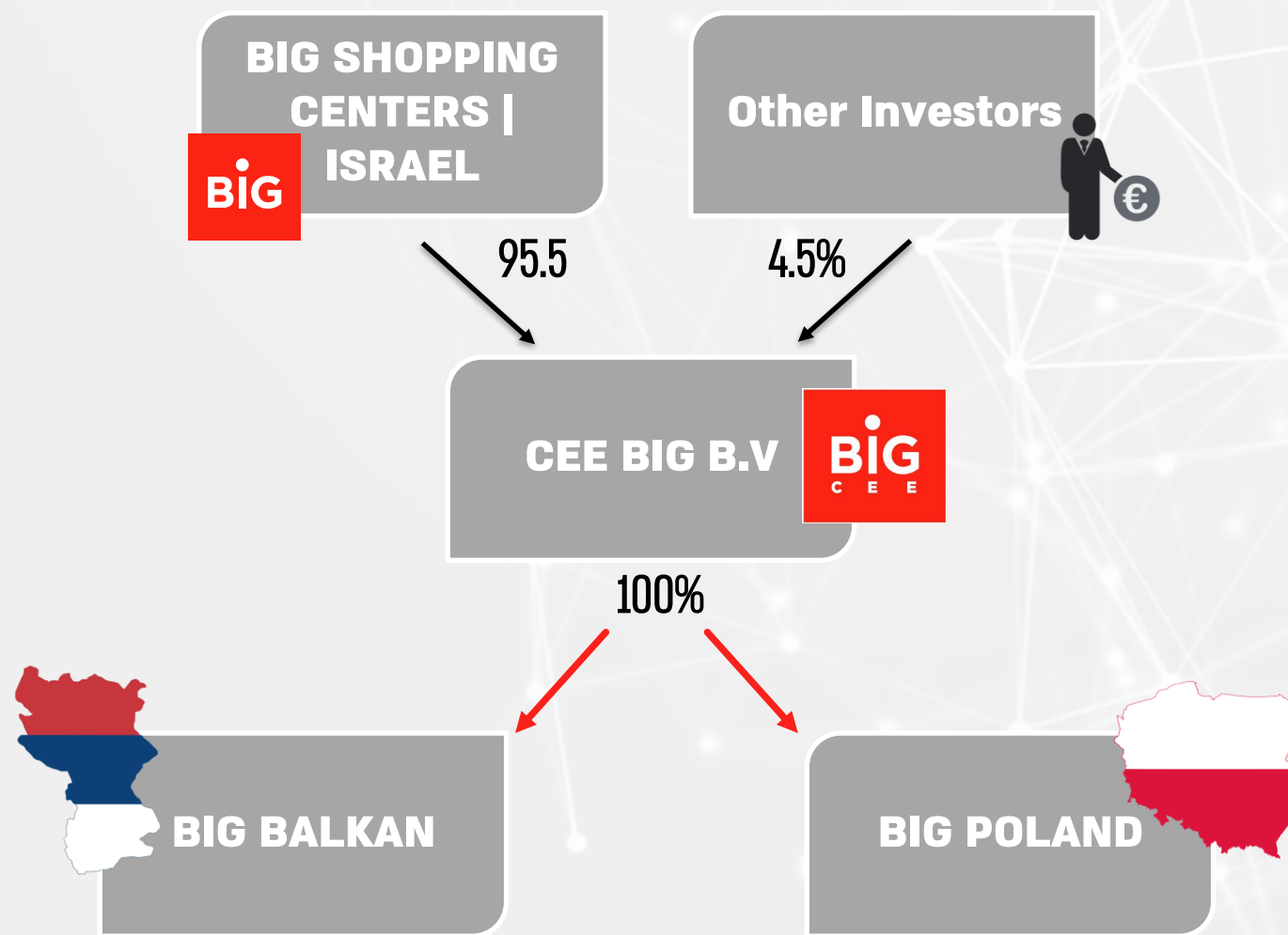
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Structure Chart



| All figures in this presentation represent 100% of **BIG BALKAN** shares

Management



Lev Weiss | CEO BIG CEE

Mr. Weiss has been holding leading operational positions since 2015 and had joined BIG CEE in January 2019 after 3 years of work in BIG Israel. Mr. Weiss is in charge of designing and implementing business operations while promoting the company's culture and vision.



Nir Sidel | COO BIG CEE

Mr. Sidel joined BIG CEE in December 2021 after 6 years of work in BIG Israel where he managed a number of the group's leading assets. In BIG CEE he is in charge of property development, leasing and marketing for the markets of Serbia and Montenegro.



Nemanja Đurić | Leasing Director BIG CEE

Mr. Đurić has been working for BIG CEE since August 2023 as a Leasing Director and he is currently responsible for the whole leasing process throughout the portfolio. Prior to his career in BIG CEE, Nemanja was leading and managing a variety of real estate projects in Serbia and region in other leading Real estate companies.



Branimir Bojić | Deputy CEO and Technical Director BIG CEE

Mr. Bojic has been involved in large number of Project developments in Serbia, particularly in development of retail parks and shopping centers across the country.



Alon Bargiora | CFO BIG CEE

Mr. Bargiora is a licensed CPA joined BIG CEE in 2018, after 7 years experience in Real estate projects in the CEE region, being financial controller of GTC Romania and manager at KPMG Hungary. Mr. Bargiora is managing BIG CEE financial department.



Marija Drakulić Šebesz | Marketing Director BIG CEE

Mrs. Drakulić Šebesz has more than 18 years of experience, focused on developing brands and corporate communication. Last five years she spent as Communication Director of an Real Estate holding company. Marija joined BIG CEE in March 2024 and she is responsible for strategy and development of BIG brand and corporate image for the markets of Serbia and Montenegro.

About The Company

Employees

80

Yielding Properties

20

441K SQM

Project Under Construction

1

10K SQM

Yielding Properties

961 €

Million

Properties under Development

Project under Constructions

12 € Million

Lands for future Development

25 € Million

Stabilized NOI

77 €

Million

BALKAN Portfolio

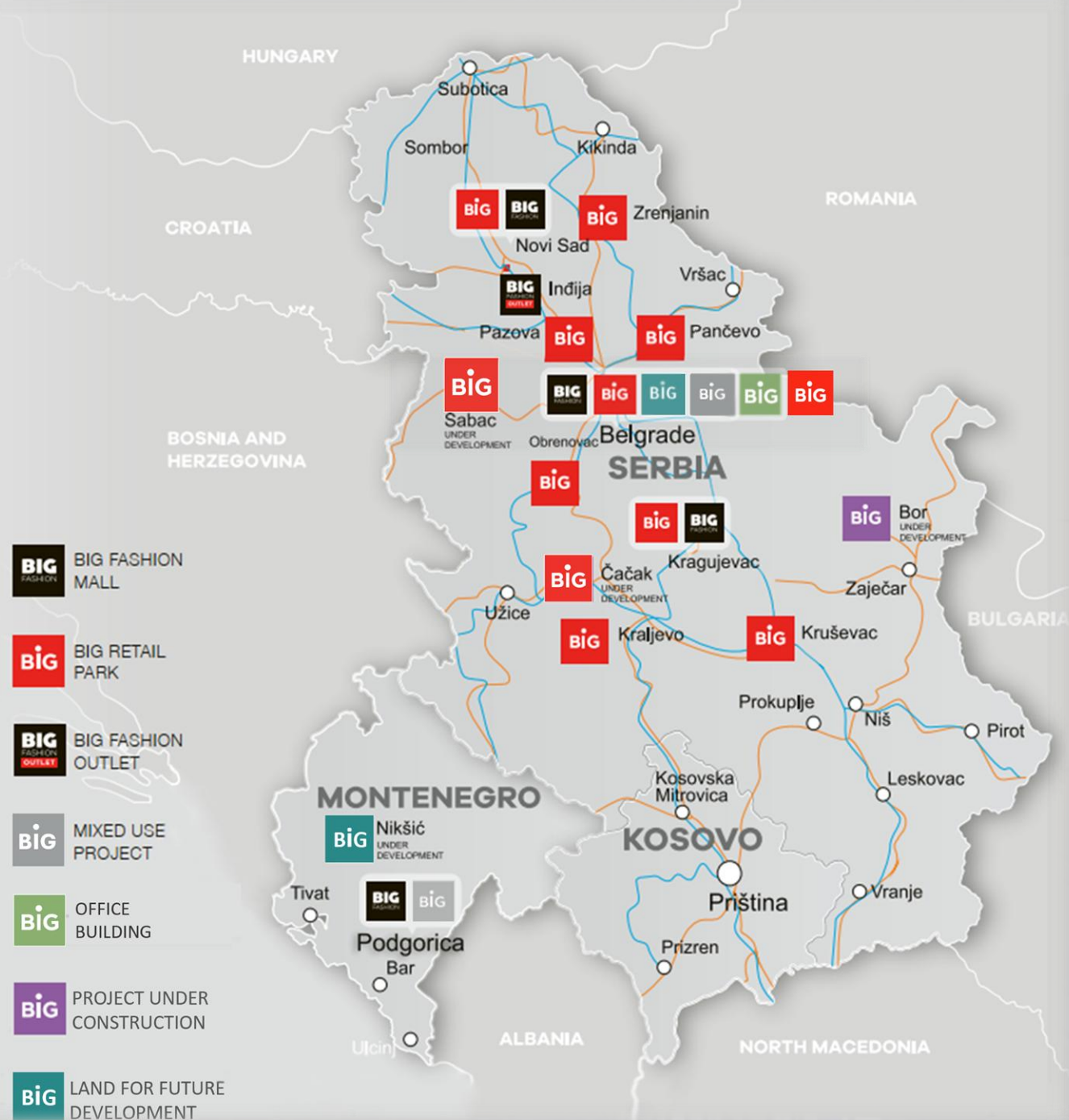
12 RETAIL PARKS

4 SHOPPING MALLS

1 DESIGNER FASHION OUTLET

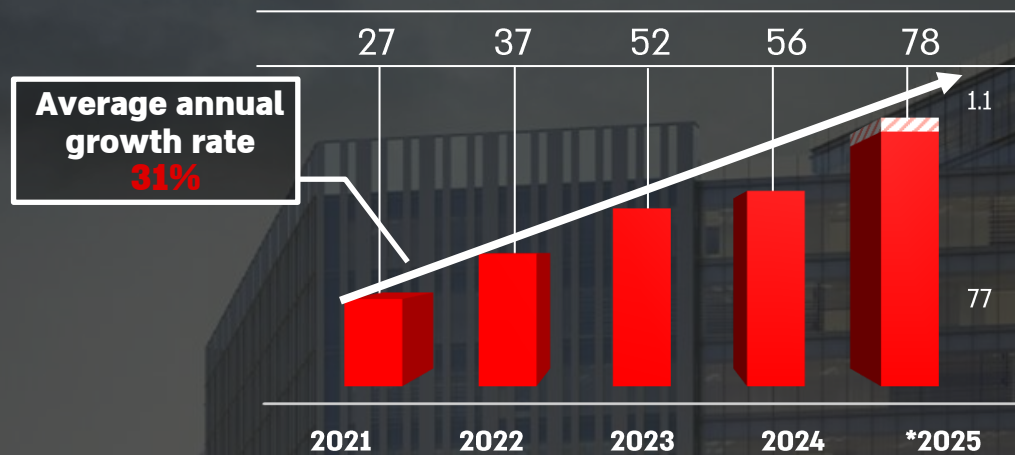
1 OFFICE BUILDING

2 MIXED USE PROJECT

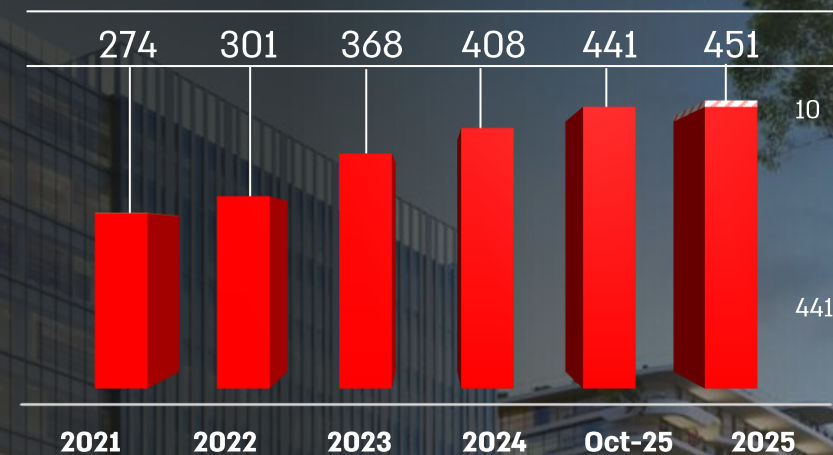


KPI's

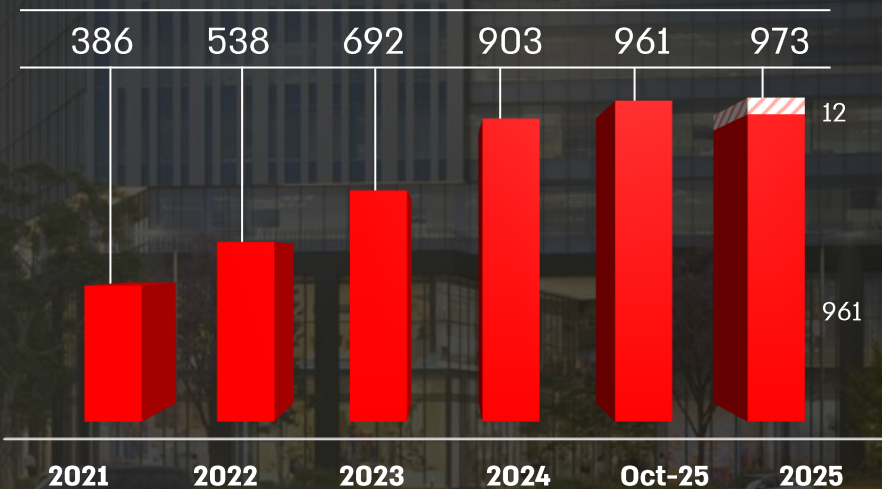
NOI (EUR Millions)



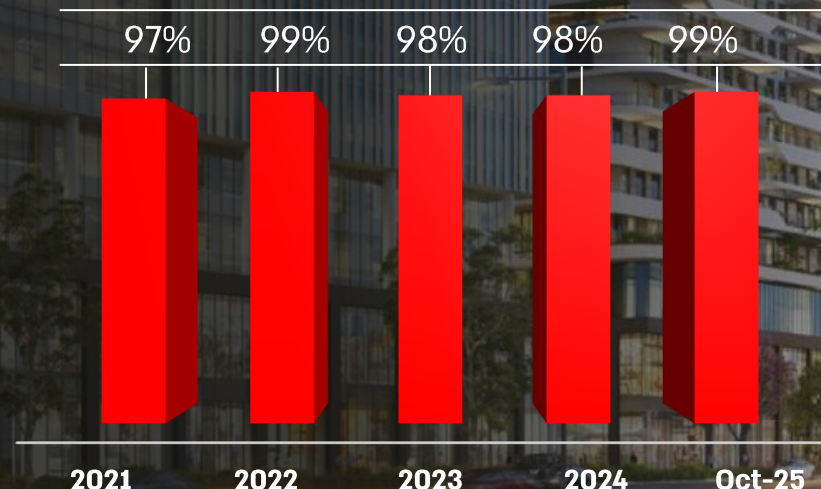
GLA (SQM)



Value of yielding assets (EUR Millions)



Occupancy (%)



Yield Properties

Properties Under Development

BIG FASHION BELGRADE



GLA	33,000 sqm
Value	€86.6 Million
NOI	€7.3 Million
Load	9.6%
Occupancy	99%
Daily footfall	12K

CCC OVS Bershka 

 LC Waikiki 

 ZARA SPORT  VISION

BIG BELGRADE ■



GLA	14,500 sqm
Value	€26.5 Million
NOI	€2.2 Million
Load	6.5%
Occupancy	100%



BIG FASHION NOVI SAD



GLA	49,000 sqm
Value	€177 Million
NOI	€15.1 Million
Load	8.4%
Occupancy	99%
Daily footfall	26K



BIG NOVI SAD ■



GLA	45,500 sqm
Value	88.5 Million
NOI	€7.7 Million
Load	7%
Occupancy	100%



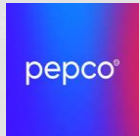
CCC

LC Waikiki

women'secret



sinsay NEWYORKER



BIG PAZOVA

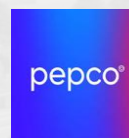


GLA	16,000 sqm
Value	23.6 Million
NOI	€1.9 Million
Load	7%
Occupancy	100%

GIGATRON

SPORT  VISION

LC WAIKIKI



sinsay **NEWYORKER**



THANK YOU.

big

big
C E E